



**Molemole Municipality**

**2016/2017**

# **SERVICE DELIVERY AND BUDGET IMPLEMENTATION PLAN 4TH QUARTER REPORT**

**Vision:** "A developmental people driven organisation that serves its people"

**Mission:** To provide essential and sustainable services in an efficient and effective manner.

## **1. INTRODUCTION AND BACKGROUND**

The development, implementation and monitoring of a Service Delivery and Budget Implementation Plan (SDBIP) is required by the Municipal Finance Management Act (MFMA) section 69 (3) (b). Circular 13 of the National Treasury stipulates that, "the SDBIP gives effect to the Integrated Development Plan (IDP) and the budget of the municipality and will be possible if the IDP and the budget are fully aligned with each other, as required by the MFMA."

As the budget gives effect to the strategic priorities of the municipality it is important to supplement the budget and the IDP with a management and implementation plan. The SDBIP serves as the commitment by the municipality, whereby the intended objectives and projected achievements are expressed in order to ensure that desired outcomes over the long term are achieved and are implemented by the administration over the next 12 months.

The Municipal Finance Management Act (MFMA) no 56 of 2003, defines the Service Delivery Budget Implementation Plan as a detailed plan approved by the Mayor of the municipality for implementing the municipality's delivery of municipal services and its annual budget and must include the following:

- (a) Projections of each month of:
  - (i) Revenue to be collected, by source and
  - (ii) Operational and Capital expenditure, by vote;
- (b) Service delivery targets and performance indicators for each quarter

## **2. PURPOSE**

The document presents the 2016/17 Service Delivery and Budget Implementation Plan 4<sup>th</sup> quarter report of the municipality drafted in compliance with the requirements of the MFMA. The performance targets set in this document lay basis for the performance contracts of all Departmental Heads and Middle Managers. It enables the Municipal Manager to monitor the performance of Senior Managers; and the community to monitor the performance of the municipality

### **3. LEGAL REQUIREMENTS CONSIDERED WITH THE DEVELOPMENT/DESIGN OF THE SDBIP**

Section 53 1(c) (ii) of the MFMA states that the Mayor must ensure that the municipality's SDBIP is approved within 28 days after approval of the budget. Section 69(3) of the MFMA states that the Accounting Officer must no later than 14 Days after the approval of the Budget submit the draft SDBIP and Performance Agreements for the Municipal Manager and all Senior Managers to the Mayor. Sec 53 3(b) also states that the SDBIP's must be made public no later than 14 days after its approval by Council and that the Performance agreements of the Municipal Manager, Senior Managers and any other categories of officials as may be prescribed, should be made public no later than 14 days after the approval of the SDBIP.

### **4. REPORTING ON SDBIP**

This section covers reporting on the SDBIP as a way of linking the SDBIP with the oversight and monitoring operations of the Municipal administration. Various reporting requirements are outlined in the MFMA. Both the Mayor and the Accounting Officer have clear roles to play in preparing and presenting these reports. The SDBIP provides an excellent basis for generating the reports for which MFMA requires. The reports then allow the Municipality to monitor the implementation of service delivery programs and initiatives across the Molemole municipal jurisdiction.

#### **4.1. QUARTERLY REPORTING**

Section 52 (d) of the MFMA compels the mayor to submit a report to the council on the implementation of the budget and the financial state of affairs of the municipality within 30 days of the end of each quarter. The quarterly performance projections captured in the SDBIP form the basis for the mayor's quarterly report.

#### **4.2. MID-YEAR REPORTING**

Section 72 (1) (a) of the MFMA outlines the requirements for mid-year reporting. The accounting officer is required by the 25<sup>th</sup> January of each year to assess the performance of the municipality during the first half of the year taking into account:

- (i) the monthly statements referred to in section 71 of the first half of the year
- (ii) the municipalities service delivery performance during the first half of the financial year, and the service delivery targets and performance indicators set in the service delivery and budget implementation plan;
- (iii) The past year's annual report, and progress on resolving problems identified in the annual report; and

(iv) The performance of every municipal entity under the sole or shared control of the municipality, taking into account reports in terms of section 88 from any such entities.

Based on the outcomes of the mid-year budget and performance assessment report, an adjustments budget may be tabled if actual revenue or expenditure amounts are materially different from the projections contained in the budget or the SDBIP. The SDBIP is also a living document and may be modified based on the mid-year performance review. Thus the SDBIP remains a kind of contract that holds the Municipality accountable to the community.

#### **4.3. ANNUAL REPORTING**

Section 46 (1) of Municipal Systems Act stipulates that a municipality must prepare for each financial year a performance report reflecting (a) The municipality's, and any service provider's, performance during that financial year, also in comparison with targets of and with performance in the previous financial year;

(b) The development and service delivery priorities and the performance targets set by the municipality for the following financial year; and  
(c) Measures that were or are to be taken to improve performance.

Sec 46 (2) further states that an annual performance report must form part of the municipality's annual report in terms of Chapter 12 of the MFMA.

The Financial Performance report for the fourth quarter of the financial year 2016/2017

REVENUE

DESCRIPTION	TOTAL ANNUAL BUDGET	3 MONTHS BUDGET	3 MONTHS ACTUAL	3 MONTHS %	VARIANCE FROM 3 MONTHS	REASONS FOR VARIANCE
	R	R	R		R	
Revenue By Source						
Property Rates	12,000,000	3,000,000	2,857,209	95	142,791	None
Service Charges- Electricity	7,727,053	1,931,763	1,791,839	93	139,924	None
Service Charges-Refuse	1,937,244	484,311	411,882	85	72,429	None
Rental of facilities and equipment	290,893	72,723	129,100	178	56,377	Payments from the bank statement were captured on the last quarter.
Interest earned- external investment	2,345,200	586,300	990,350	169	404,050	
Interest earned- outstanding debtors	1,508,722	377,181	424,021	112	46,841	Reduction of debts due to the write off implemented in the previous financial and the payment of government debts long outstanding accounts assisted the municipality in the reduction of the long outstanding debts which lead to the reduction in the outstanding balance.
Fines	1,017,128	254,282	164,250	65	90,032	The budgeted amount recognized is based on accruals and the recognition made is for the actual cash/amount received. Recognition of all the issued traffic fines will be recognized after the verification of the issued and captured information.

License and permits	4,000,000	1,000,000	99,544	-10	1,099,544	The municipality is having an INATIS system problem which emanated after the appointment of the new service provider and the problem has been persistent for approximately three consecutive months. The Department of Road and Transport is currently assisting the traffic municipal department in resolving the matter.
Agency services	2,649,845	662,461	555,452	84	107,009	None
Transfers recognized-operational	129,018,759	32,254,690	90,000	0	32,164,690	Last transfers of National grants are received in the month of march.
Transfers recognized - capital	44,024,000	11,006,000	-	-	11,006,000	Last transfers of National grants are received in the month of march.
Other revenue	46,748,522	11,687,131	81,423	1	11,605,708	The municipal process of selling stands is still being finalized by the municipality and the non-selling of stands in the current financial year lead to the decrease in revenue collected.
<b>Total Revenue ( including Capital transferred)</b>	<b>253,267,366</b>	<b>63,316,842</b>	<b>7,395,982</b>	<b>12</b>	<b>55,920,860</b>	

The three months budget for the 4<sup>th</sup> quarter of 2016/17 financial year amounts to **R63,316,842.00** and the Actual revenue collected from 01 April to 30 June 2017 amounts to **R7,395,982 (12%)** compared to the proportional percentage of **100%**.

**OPERATING EXPENDITURE**

DESCRIPTION	TOTAL ANNUAL BUDGET	3 MONTHS BUDGET	3 MONTHS ACTUAL	3 MONTHS %	VARIANCE FROM 3 MONTHS	REASONS FOR VARIANCE
	R					
Employee related costs	75,687,863	18,921,966	16,771,142	89	2,150,824	None
Remuneration of Councilors	11,219,675	2,804,919	2,932,144	105	-127,225	None
Debt impairment	6,301,000	1,575,250	-	-	1,575,250	Impairment will be recognized after the assessment (measurement of provision) of the outstanding debtors for the current financial year.
Depreciation	8,978,052	2,244,513	2,486,575	111	-242,062	None
Bulk purchases	9,299,000	2,324,750	1,828,068	79	496,682	None
Contracted services	3,506,327	876,582	1,129,869	129	-253,287	None
General Expenses	44,232,482	11,058,121	8,658,659	78	2,399,462	None
Repairs and Maintenance	8,280,093	2,070,023	1,412,570	68	657,453	None
<b>Total Operating expenditure</b>	<b>167,504,492</b>	<b>41,876,123</b>	<b>35,219,027</b>	<b>84</b>	<b>6,657,096</b>	

The three months budget for the 4<sup>th</sup> quarter of 2016/17 financial year amounts to **R41, 876,123.00**. The actual expenditure from 01 April to 30 June 2017 amounts to **R35,219,027 (84%)** compared to the proportional percentage of **100%**. The 84% expenditure includes an amount of **R2,486,575** of depreciation which is a non cash item.

**CAPITAL EXPENDITURE**

DESCRIPTION	TOTAL ANNUAL BUDGET	3 MONTHS BUDGET	3 MONTHS ACTUAL	3 MONTHS	VARIANCE FROM 3 MONTHS	REASONS FOR VARIANCE
	R	R	R	%	R	
Assets from own funds	41,114,413	10,278,603	8,704,248	85	1,574,355	
Assets from Grants and subsidies	44,660,725	11,165,181	5,436,027	49	5,729,154	
<b>TOTAL CAPITAL EXPENDITURE</b>	<b>85,775,138</b>	<b>21,443,785</b>	<b>14,140,275</b>	<b>66</b>	<b>7,303,510</b>	

Payments in respect of capital projects funded internally from 01 April to 30 June 2017 amounts **R8, 704,248.00(85%)** against the three months budget of **R10, 278,603.00**

Payments in respect of capital projects funded by grants from 01 April to 30 June 2017 amounts to **R5,436,027.00(49%)** against the budget of **R11,165,181.00**

The total capital expenditure from from 01 April to 30 June 2017 amounts **R14,140,275.00(86%)** against the 3 months budget of **R21,443,785.00**



## DEBTORS

### Comprehensive analysis of services debtors

The net outstanding service debtors as at 30 June 2017 amounts to Rand is made up as follows:

<b>Current Debt</b>	<b>Amount</b>
30 Days	1,671,737
60 Days	1,592,129
90 Days	1,548,596
120+ Days	72,531,642

Plus Journals	0
<b>Sub Total</b>	<b>77,344,104</b>
Less: Credit Amounts	0
<b>Total</b>	<b>77,344,104</b>

The outstanding amount of **R77, 344,104** is divided as follows:

<b>Category</b>	<b>Amount</b>
Government	157,074
Business	106,258
Households	8,868,598
Other	68,212,174
<b>Total</b>	<b>77,344,104</b>

**DEPARTMENT: LOCAL ECONOMIC DEVELOPMENT AND PLANNING**

**Key Performance Area (KPA) 1:**

**Spatial Rationale**

**Responsive, Accountable, Effective and Efficient Local Government System**

**Outcome 9:**

- Actions supportive of the human settlement outcome
- Implement a differentiated approach to municipal financing, planning, and support

**Strategic objectives**

**To Promote Orderly Development Through Integrated Spatial Planning And Land Use Management**

Project No.	Priority area (IDP)	Project Name	Key performance indicator	Baseline	2016/17 annual target	Quarter target	4 Actual Achievements	Reason for deviation	Progress (% to target)	Revised target	Budget Expenditure
-------------	---------------------	--------------	---------------------------	----------	-----------------------	----------------	-----------------------	----------------------	------------------------	----------------	--------------------

**SPATIAL PLANNING**

1	Spatial planning	Development of precinct plan in Mogwadi	Number of precinct plan developed	New indicator	One (1) precinct plan developed	Project discontinued	Project discontinued	Project discontinued	0%	Project discontinued	Budget: 0 Exp: 0
2	Spatial planning	Pegging of Existing Municipal sites in Mogwadi and Morebeng Towns	Number of sites pegged in Mogwadi and Morebeng town	New indicator	40 sites in Morebeng and 60 sites in Mogwadi pegged	Project discontinued	40 sites and 60 sites in Mogwadi pegged	Project discontinued	100%	None	Budget R 300 000 Exp R150 365.00
3	Spatial planning	Drafting of building plans for existing municipal properties	Number of municipal building plans compiled	New indicator	8 building plans compiled	Submission of final 8 building plans for approval	8 building plans compiled	None	100%	None	Budget R 350 000 Exp R165 775.00
4	Spatial planning	Subdivision and Rezoning of sites for Magistrate Court	Number of sites subdivided	New indicator	One (1) site subdivided	Submission of final drafts for approval	subdivision diagram submitted and approved	None	100%	None	Budget R150 000 Exp Nil

Key Performance Area (KPA) 1:		Spatial Rationale									
Outcome 9:		Responsive, Accountable, Effective and Efficient Local Government System									
Outputs :		<ul style="list-style-type: none"> <li>Actions supportive of the human settlement outcome</li> <li>Implement a differentiated approach to municipal financing, planning, and support</li> </ul>									
Strategic objectives		To Promote Orderly Development Through Integrated Spatial Planning And Land Use Management									
Project No.	Priority area (IDP)	Project Name	Key performance indicator	Baseline	2016/17 annual target	Quarter 4 target	Actual Achievements	Reason for deviation	Progress (% to target)	Revised target	Budget Expendit
5			Number of sites rezoned	New indicator	One (1) site rezoned	Submission of final drafts for approval	Rezoning application submitted and approved	None	100%	None	
6	Spatial planning	Rezoning of Erven 493, 180 Mogwadi and 25 Morebeng	Number of erven rezoned	New indicator	Rezoning of 3 three municipal erven	Final drafts plans on rezoning of three (3) Municipal Erven	Submission of final draft plans done	None	100%	None	Budget R135 000 Expenditure R115 000

**LOCAL ECONOMIC DEVELOPMENT**

7	Local Economic Development	Youth agriculture programme	Number of graduates capacitated in agricultural programmes	8 appointed and capacitated	5 graduates capacitated in agricultural programmes	Capacity building of Six graduates and consult with stakeholders and farm owners for placement of graduates.	6 x graduates placed at Elimak farm and Mapfresh produce enterprise farm and capacity building of 6 x graduates underway	None	100%	None	Budget R400 000 Expenditu Exp R385 775
8	Local Economic Development	Investment coordination and facilitation	Number of partnership agreements signed on social labour plans	New indicator	3x partnership agreement signed on social labour plans and investor conference	Hosting of investor conference	Investor conference has been successfully hosted as planned	None	100%	None	Budget 380 000.0 Expenditu R275 200

Spatial Rationale											
Responsive, Accountable, Effective and Efficient Local Government System											
<ul style="list-style-type: none"> <li>Actions supportive of the human settlement outcome</li> <li>Implement a differentiated approach to municipal financing, planning, and support</li> </ul>											
To Promote Orderly Development Through Integrated Spatial Planning And Land Use Management											
Project No.	Priority area (IDP)	Project Name	Key performance indicator	Baseline	2016/17 annual target	Quarter 4 target	Actual Achievements	Reason for deviation	Progress (% to target)	Revised target	Budget Expenditure
9	Local Economic Development	Career Expo and Dialogue	Number of Career Expo held	1x Career Expo held	1 x career expo held	Hosting of Career Expo	None	Delays from key partner, Dept of Education (Bochum East) in granting permission for all identified school to participate in the expo.	0%	The project will be over to the new financial and the expo will be hosted before end of August 2017	Budget R170 000. Expenditure Nil
10	Local Economic Development	Capacity building on SMME	Number of SMME's trained	20 SMME's capacitated	20 SMME's capacitated	None	20 SMMEs capacitated	None	100%	None	Budget R200 000. Expenditure R157 004.

Municipal Transformation and Organizational Development											
Outcome 9: Responsive, Accountable, Effective and Efficient Local Government System											
Outputs :											
Actions supportive of the human settlement outcome											
Implement a differentiated approach to municipal financing, planning, and support											
Ensure administrative support to municipal units through continuous institutional development and innovation.											
Project No.	Priority area (IDP)	Project Name	Key performance indicator	Baseline	2016/17 annual target	Quarter 4 target	Actual Achievements	Reason for deviation	Progress (% to target)	Revised target	Budget Expendit
<b>INTEGRATED DEVELOPMENT PLANNING</b>											
11	IDP	Review of 2016/2017 IDP	Reviewed 2016/2017 IDP	One Reviewed and adopted 2016/2017 IDP	Adopted and printed a credible 2017/2018 IDP	Adopted 2017/2018 Final Draft IDP/BUDGE T	And draft IDP tabled on 31 March 2017.	None	100%	None	Budget R430,000 R200,000 (Aganang MDTG) Expenditu R558 356
12	IDP	Strategic working sessions on the IDP and SDBIP review	Number of strategic working sessions held	4 strategic working sessions held	3 strategic sessions held	One (1) Strategic working session on the finalisation of IDP Strategies, projects and integration phase.	Held strategic working session on the finalisation of IDP strategies, projects and integration phase.	None	100%	None	Budget R250,000 Expenditu
13	IDP	Compilation of Annual Report	Approved 2015/2016 Annual Performance report and Annual Report	Approved 2014/2015 Annual Performance report and Annual report	2015/2016 Annual Performance report and Annual Report approved	Tabling of 2016/2017 Draft Annual Report; MPAC public Hearing/part icipation and adoption of the annual report and oversight report.	Draft annual report tabled. Oversight report adopted by Council. The annual report was publicised on the municipal website	None	100%	None	Budget R200,000 Expenditu

Key Performance Area (KPA) 1:											
Spatial Rationale											
Responsive, Accountable, Effective and Efficient Local Government System											
<ul style="list-style-type: none"> <li>• Actions supportive of the human settlement outcome</li> <li>• Implement a differentiated approach to municipal financing, planning, and support</li> </ul>											
To Promote Orderly Development Through Integrated Spatial Planning And Land Use Management											
Project No.	Priority area (IDP)	Project Name	Key performance indicator	Baseline	2016/17 annual target	Quarter 4 target	Actual Achievements	Reason for deviation	Progress (% to target)	Revised target	Budget Expenditure
14	IDP	Consolidation of SDBIP	2017/18 SDBIP	2015/2016 SDBIP compiled	2017/2018 SDBIP compiled	Submission of Draft 2017/18 SDBIP aligned to IDP/BUDGE T	Final 2017/18 SDBIP considered by the Mayor	None	100%	None	Nil
15	IDP Unit	Coordination of IDP Representative Forum meetings	Number of IDP Representative Forum coordinated	2015/16 IDP Representative Forum in place	3 X 2016/17 IDP Representative Forum coordinated	1X 2016/2017 IDP Representative Forum coordinated	One IDP Representative forum coordinated	None	100%	None	Budget R74,000 Expenditure
16	Risk Management	Risk Management	Percentage of identified risks resolved within timeframe as specified in the risk register	0% of risks resolved	75% of risks resolved within the timeframe as specified in the register	75% of risks resolved within the timeframe as specified in the register	0% of risks resolved	Awaiting the passing of Provincial Legislation on misuse of land risk. Review of LED strategy budgeted for 2017/18	0%	2017/18	Nil

**DEPARTMENT: TECHNICAL SERVICES**

Basic Services & Infrastructure Planning											
Responsive, Accountable, Effective and Efficient Local Government System											
<ul style="list-style-type: none"> <li>Implement a differentiated approach to municipal financing, planning, and support</li> <li>Improving access to basic services</li> <li>Implementation of the community works programme</li> <li>Provision of sustainable infrastructure and basic services</li> </ul>											
Project No.	Priority area (IDP)	Project Name	Key performance indicator	Baseline	2016/17 annual target	Quarter 4 target	Actual Achievements	Reason for deviation	Progress (% to target)	Revised target	Budget Expenditure
<b>OPERATIONS AND MAINTENANCE</b>											
17	Access roads	Mogwadi Internal Streets	Number of Mogwadi Internal Streets upgraded from gravel to tar and Storm Water constructed	New indicator	3,5 km of roads and storm water completed	Surfacing and installation of kerbs, Practical completion and handover	Surfacing and installation of kerbs completed	None	50 %	Project rolled over to 2017/18 FY	Budget R23 671 231.00 Expenditure R23 218 560.85
18	Access roads	Mohodi to Maponto gravel to tar	Number of Mohodi to Maponto Gravel to Tar constructed	New indicator	3,5 km of road completed	Surfacing, practical completion and handover	Sub-base and layer 95% complete, installation of kerbs 63% complete	Electrical poles in the roadway awaiting Eskom to relocate poles.	0%	Project rolled over to 2017/18 FY	Budget R9 799 853.00 Expenditure R5 320 399,39
19	Access roads	Ramokgopa Eisleben gravel to tar	Number of Ramokgopa a Eisleben Gravel to Tar constructed	New indicator	3 km of road completed	None	None	None	None	None	Budget R17 113 747,00 Expenditure R17 107 647,32

Key Performance Area (KPA) 2: Basic Services & Infrastructure Planning											
Outcome 9: Responsive, Accountable, Effective and Efficient Local Government System											
Outputs:											
<ul style="list-style-type: none"> <li>Implement a differentiated approach to municipal financing, planning, and support</li> <li>Improving access to basic services</li> <li>Implementation of the community works programme</li> <li>Provision of sustainable infrastructure and basic services</li> </ul>											
Project No.	Priority area (IDP)	Project Name	Key performance indicator	Baseline	2016/17 annual target	Quarter 4 target	Actual Achievements	Reason for deviation	Progress (% to target)	Revised target	Budget Expenditure
<b>OPERATIONS AND MAINTENANCE</b>											
20	Access Roads	Mohodi low level Bridge	Mohodi Low Level Bridger constructed	New indicator	One (1) Mohodi Low Level Bridge Completed	Installation of culverts, Practical completion and hand over	Contractor appointed	Non responsive bids	0%	Project rolled over 2017/18 FY	Budget R500 000.00 Expenditure R0.00
21	Roads	Procurement of TLB	Number of TLB Procured	New Indicator	One (1) TLB Procured	No target	None	None	None	None	Budget R1 500 000.00 Expenditure R1 447 000.00
22	Social amenities	Mohodi Sport Complex	Construction of Mohodi sports complex (Grand stand, change rooms and septic tank constructed)	Layer works and lights installed	Grand stand, change rooms and septic tank completed	Completion of outstanding layer works, completion of electrical works, water and sewer reticulation and soccer pitch completed.	None	Termination of the contractor due to poor performance. In the process of appointing another contractor to complete the project.	0%	Project rolled over 2017/18 FY	Budget R 5 046 300,00 Expenditure R 2 395 531, 14



**Key Performance Area (KPA) 2: Basic Services & Infrastructure Planning**

**Outcome 9: Responsive, Accountable, Effective and Efficient Local Government System**

- Outputs:**
- Implement a differentiated approach to municipal financing, planning, and support
  - Improving access to basic services
  - Implementation of the community works programme
  - Provision of sustainable infrastructure and basic services

Project No.	Priority area (IDP)	Project Name	Key performance indicator	Baseline	2016/17 annual target	Quarter 4 target	Actual Achievements	Reason for deviation	Progress (% to target)	Revised target	Budget Expenditure
-------------	---------------------	--------------	---------------------------	----------	-----------------------	------------------	---------------------	----------------------	------------------------	----------------	--------------------

**OPERATIONS AND MAINTENANCE**

23	Social amenities	Upgrading of Ramokgopa Stadium	Upgrading of Ramokgopa Stadium	New indicator	Design and construct Football and cricket pitch, Borehole and storage tank, sewer system, fence and gates completed	Completion Football and cricket pitch, Borehole and storage tank, sewer system, fence and gates	Contractor appointed	Role clarification between the funder (DSAC) and the municipality regarding SCM processes	0 %	None	Budget R9 000 000.00 Expenditure R 432 464,24
24	Electricity	Upgrading of Electricity Network	Electricity Network infrastructure Upgraded	New indicator	Electricity Network infrastructure Upgraded (Replacement of poles, Construction of MV line, construction of MV Auto Re-closer)	Preparation of specifications, advertisement and appointment of the contractor	Contractor appointed	Late submission of compliant specification from Eskom	0%	None	Budget R1,000 000 R200,000 (Aganang MDTG)
25	Electricity	Installation of Gasha High Mast light	Number of High Mast lights installed	New indicator	1 high mast light installed	Specifications, advertisement, appointment of service provider	Specification completed, project advertised waiting appointment	Project readvertised	0%	None	Budget R500,000 Expenditure R

Key Performance Area (KPA) 2: Basic Services & Infrastructure Planning											
Responsive, Accountable, Effective and Efficient Local Government System											
Outcome 9:											
Outputs:											
<ul style="list-style-type: none"> <li>Implement a differentiated approach to municipal financing, planning, and support</li> <li>Improving access to basic services</li> <li>Implementation of the community works programme</li> <li>Provision of sustainable infrastructure and basic services</li> </ul>											
Project No.	Priority area (IDP)	Project Name	Key performance indicator	Baseline	2016/17 annual target	Quarter 4 target	Actual Achievements	Reason for deviation	Progress (% to target)	Revised target	Budget Expenditure
<b>OPERATIONS AND MAINTENANCE</b>											
26	Electricity	Purchase of Electrical bakkie	Number of Electrical Bakkies purchased	New indicator	1 electrical bakkie purchased	No target	No target	None	None	None	Budget R550 000
27	Electricity	Electrification of cluster 3 in ward 15 and 16	Number of household electrification.	New indicator.	246 household electrified.	Site establishment, physical construction of the project commissioning and handover to Eskom	Site established and physical construction in progress	Late transfer of projects from Aganang	50%	Project rolled over 2017/18 FY	Budget R7 401 000 Expenditure R3 656 804.78
28	Risk Management	Risk Management	Percentage of risks resolved within timeframe as specified in the risk register	66% of risks resolved (2 operational risks resolved)	100% of risks resolved within the timeframe as specified in the register	0% of risks resolved	0% of risks resolved	Delay with the appointment of service for the installation of check meters – illegal connections risk. Asset management plan awarded and is work in progress for ageing infrastructure risk.	0%	2017/18	Nil

**DEPARTMENT: CORPORATE SERVICES**

Municipal Transformation and Organizational Development											
Key Performance Area (KPA) 6:											
Outcome 9:											
Outputs :											
Strategic objectives											
No	Priority area (IDP)	Project Name	Key performance indicator	Baseline	2016/17 annual target	Quarter 4 target	Actual Achievements	Reason for deviation	Progress (% to target)	Revised target	Budget Expenditure
29		Procurement of 2x Vehicles for Mayor & Speaker.	Number of vehicles procured	Only one (1) Mayoral vehicle purchased in 2011	Two(2) vehicles procured	No Target	None	None	None	None	Budget R1,500,000 Expenditure R1,499,842.80
30	Administration	Installation of Security Cameras in two municipal buildings	Number of Municipal buildings installed with surveillance cameras	No surveillance cameras installed in all municipal buildings	Two (02) municipal buildings installed with surveillance cameras	No Target	None	None	100%	None	Budget R180, 000 Expenditure R 151,900
31	Administration	Renovation of Municipal Buildings/ Extension of buildings	Number of buildings renovated	New indicator	Three (3) buildings renovated	No Target	None	The vote was discontinued and the funds moved to R&M Building during adjustment	None	None	None
32	Administration	Construction of Parking Bays at Civic Centre and Old Building	Number of municipal parking bays constructed	New indicator	35 municipal parking bays constructed	Signing of SLA, Implementation of the project (20 parking bays) & Project Handover	None	The project has been completed in the 3 <sup>rd</sup> Quarter.	None	None	Budget R200,000 (Aganang MDTG) R250,000 Expenditure R 449,705.00

Municipal Transformation and Organizational Development										
Responsive, Accountable, Effective and Efficient Local Government System										
Implement a differentiated approach to municipal financing, planning, and support										
Ensure administrative support to municipal units through continuous institutional development and innovation.										
Strategic objectives										
Key Performance Area (KPA) 6:	Admini stration	Mobile Unit	Number of mobile office unit procured	New indicator	One (1) Mobile office unit	None	None	100%	None	Budget R1,800,000 Expenditure R1,397,436.90
33	Admini stration	Procurement of Office Furniture	Number of office furniture procured	New indicator	200 office furniture procured	None	None	100%	none	Budget R600,000 Expenditure R386,779.20
34	Admini stration	Annual Software License renewal	Renewal of annual software licenses	Microsoft, Symantec and backup exec, Venus, Payday and GIS licenses are in place	Renewal of annual software licenses	Renewal of Microsoft and GIS licenses	Microsoft and GIS licenses have been renewed.	100%	None	Budget R585,000 Expenditure R189,108
35	Information and Communication Technology	Replacement of Obsolete ICT Equipment	Percentage (13) procurement of ICT Equipment	24 laptops, 27 desktops, 41 printer, 3 UPS in place	100% (13) procurement of ICT Equipment	Preparation of specification and advertisement ,Appointment and procurement of Server Rack	Specification, advertisement and appointment were done and Server Rack has been procured	100%	None	Budget R750 000 (Aganang MDTG) R300 000 Expenditure R584,730.74
36	Information and Communication Technology	Installation of Fire detectors and alarm system	Installation of Fire detectors and alarm system	New Indicator	Installation of fire detectors and alarm system	Appointment and installation of fire detectors and alarm system	None	0%	The project was discontinued due to budget being moved to other projects.	Budget R200,000 Expenditure R0
37	Human Resources Management	Installation of Fire detectors and alarm system	Installation of Fire detectors and alarm system	New Indicator	Installation of fire detectors and alarm system	Appointment and installation of fire detectors and alarm system	None	0%	The project was discontinued due to budget being moved to other projects.	Budget R200,000 Expenditure R0

Key Performance Area (KPA) 6: Municipal Transformation and Organizational Development											
Outcome 9: Responsive, Accountable, Effective and Efficient Local Government System											
Outputs : Implement a differentiated approach to municipal financing, planning, and support											
Strategic objectives: Ensure administrative support to municipal units through continuous institutional development and innovation.											
38	Risk Management	Risk Management	Percentage of identified risks resolved within timeframe as specified in the risk register	54% of risks resolved (2 strategic risks and 15 operational risks resolved )	100% of risks resolved within the timeframe as specified in the register	100% of risks resolved within the timeframe as specified in the register	100% of risks resolved within the timeframe as specified in the register	None	100%	None	Nil

Project No.	Priority area (IDP)	Project Name	Key performance indicator	Baseline	2016/2017 annual target	Quarter 4 target	Actual achievements	Reason for deviation	Progress to target (%)	Revised target	Budget Expenditure
<b>OFFICE OF THE SPEAKER</b>											
39	Council support	Councillor induction	Number of Councillor induction	One Councillor induction	1 councillor induction held	No target	None	None	0%	None	Budget R1 220 000 Expenditure R
40	Council support	ward committee induction	Number of Ward committee induction session held	Ward committee induction held in 2015/16	1 Ward committee induction session held	No target	1 Ward committee induction session held on 27 to 29 June 2017 for 160 ward committee members.	None	100%	None	Budget R1 000 000 Expenditure R949 200.00
41	Council support	Ward Committee Training	Number of ward committee members trained	03 x Ward Committee training conducted in the 2015/16 financial year	40 ward committee members trained	40 x ward committee members trained	None	The training could not be organized due to disputes in the election of Ward committees in some wards.	0%	2017/2018 FY	Budget R100 000 Expenditure R

**DEPARTMENT: COMMUNITY SERVICES**

**Key Performance Area (KPA) 1 & 2:** Spatial Rationale and Basic Service Delivery  
 Responsive, Accountable, Effective and Efficient Local Government System  
**Outcome 9:** Actions supportive of the human settlement outcome

**Outputs :** To promote orderly development through integrated spatial planning and land use management

**Strategic objectives**

Proj ect No.	Priority area (IDP)	Project Name	Key performance indicator	Baseline	2016/17 annual target	Quarter 4 target	Actual Achievements	Reason for deviation	Progress (% to target)	Revised target	Budget Expenditure
<b>ENVIRONMENTAL MANAGEMENT</b>											
42	Environmen tal managemen t	6m3 refuse containers	Number of bins procured and delivered	New indicator	15 6m3 bulk refuse containers procured	Completion of production and branding, delivery of 15 6m3 bulk refuse containers	15 6m3 branded bulk refuse containers supplied and delivered	None	100%	None	Budget R300,000 Expenditure
43.	Social amenities	Upgrading of Cemeteries	Mogwadi cemetery upgraded	New indicator	Mogwadi cemetery upgraded	Appointed service provider signed contracts and went on site as per project implementation plan (PIP)	Appointed service provider signed contracts and went on site as per project implementation plan (PIP)	None	50%	None	Budget R300,000 Expenditure

**BASIC SERVICE DELIVERY**

44.	Social amenities	Renovation of tennis courts	Mogwadi tennis courts renovated	New indicator	Mogwadi tennis court renovated	Appointment of service provider and site handover	Project completed	None	100%	None	R200,000
45	Risk Managemen t	Risk management	Percentage of identified risks resolved within the timeframes as specified in the risk register	33% of risks resolved (1 operationa l risk	100% of risks resolved within the timeframe as specified in the register	100% of risks resolved within the timeframe as specified in the register	100% of risks resolved within the timeframe as specified in the register	None	100%	None	Nil

<b>Key Performance Area (KPA) 1 &amp; 2:</b>							<b>Spatial Rationale and Basic Service Delivery</b>						
Outcome 9:							Responsive, Accountable, Effective and Efficient Local Government System						
Outputs :							Actions supportive of the human settlement outcome						
Strategic objectives							To promote orderly development through integrated spatial planning and land use management						
Proj ect No.	Priority area (IDP)	Project Name	Key performance indicator	Baseline	2016/17 annual target	Quarter target	4	Actual Achievements	Reason for deviation	Progress (%) to target)	Revised target	Budget Expenditure	

**ENVIRONMENTAL MANAGEMENT**

<b>OFFICE OF THE MAYOR &amp; MUNICIPAL MANAGER</b>												
<b>Good Governance and Public Participation</b>												
<b>Key Performance Area (KPA) 5:</b>												
Outcome 9:												
Outputs 5:												
Strategic Objective												
<ul style="list-style-type: none"> <li>Provide an accountable and transparent municipality through sustained public participation, responsive, Accountable, Effective and Efficient Local Government System</li> <li>Deepen democracy through a refined ward committee model</li> </ul>												
Proj ect No.	Priority area (IDP)	Project Name	Key performance indicator	Baseline	2016/17 annual target	Quarter 4 Target	4	Actual Achievements	Reason for deviation	Progress (% to target)	Revised target	Budget Expenditure

**MAYOR'S OFFICE**

46	Special Focus	HIV/AIDS	Number of HIV/AIDS Forum held	4 x HIV/AIDS Forums held	4 x Forums	1 x forum meeting	4 x forum meetings held	none	none	100%	None	Budget R120 000 Expenditure
47	Special Focus	HIV/AIDS	Number of HIV/AIDS events held	2 events held	3 x events to be held	1 X HIV/AIDS Funding proposal	None	None	None	0%	None	



Good Governance and Public Participation											
Responsive, Accountable, Effective and Efficient Local Government System											
Deepen democracy through a refined ward committee model											
<ul style="list-style-type: none"> <li>Provide an accountable and transparent municipality through sustained public participation, coordination of administration and council committees</li> </ul>											
Project No.	Priority area (IDP)	Project Name	Key performance indicator	Baseline	2016/17 annual target	Quarter 4 Target	Actual Achievements	Reason for deviation	Progress (% to target)	Revised target	Budget Expenditure
48	Special Focus	Youth	Number of youth forums meetings	New indicator	4x Council and events to be held	1 x council meeting	None	None	0%	2017/18	Budget R110 000 Expenditure
				1 youth day event held	2 events held	1x youth day celebration	1x youth day celebration held	None	100%	None	
49	Special Focus	Women and Children	Number of forum meetings	New indicator	4 x forum meetings and events	4 x forum meetings	None	No dedicated official to deal with special focus issues	0%	2017/18	Budget R100 000 Expenditure
50	Special Focus	Women and Children	Number of Women and Children events held	3 events held	3 x events held	No target	None	None	None	None	
51	Special Focus	Disability	Number of Disability forums meetings	New indicator	7 x Disability forum meeting	1 x Disability forum meeting	None	No dedicated official to deal with special focus issues	0%	2017/18	Budget R80 000 Expenditure
52	Special Focus	Disability	Number of disability events held	New indicator	3 x disability awareness events	1 x disability awareness campaign	None	No dedicated official to deal with special focus issues	0%	2017/18	

Good Governance and Public Participation											
Responsive, Accountable, Effective and Efficient Local Government System											
Deepen democracy through a refined ward committee model											
<ul style="list-style-type: none"> <li>Provide an accountable and transparent municipality through sustained public participation, coordination of administration and council committees</li> </ul>											
Project No.	Priority area (IDP)	Project Name	Key performance indicator	Baseline	2016/17 annual target	Quarter 4 Target	Actual Achievements	Reason for deviation	Progress (% to target)	Revised target	Budget Expenditure
53	Special Focus	Older Persons	4 x Older Persons forum meetings and 3 events to be held	New indicator	7 x Older Persons forum meetings and 3 events	1 x Older Persons forum meeting	None	No dedicated official to deal with special focus issues	0%	2017/18	Budget R80 000 Expenditure
54	Special Focus	Older persons	Number of disaster awareness campaign	1 disaster awareness campaign held	3 X Disaster awareness campaigns held	1x disaster awareness campaign	None	No dedicated official to deal with special focus issues	0%	2017/18	Nil

OFFICE OF THE SPEAKER											
Project No.	Priority area (IDP)	Project Name	Key performance indicator	Baseline	2016/17 annual target	Quarter 4 Target	Actual Achievements	Reason for deviation	Progress (% to target)	Revised target	Budget Expenditure
55	Council support	Councillor induction	Number of Councillor induction	One Councillor induction	1 councillor induction held	No target	No target	None	None	None	Budget R1 220 000 Expenditure
56	Council support	Ward committee induction	Number of ward committee induction session held	Ward committee induction held	Ward committee induction session held	No target	No target	None	None	None	Budget R100 000 Expenditure
57	Council support	Ward committee training	Number of ward committee members trained	4 ward committee members trained	4 ward committee members trained	40 x ward committee members trained	None	Legal dispute on composition of ward committees	0%	None	Budget R100 000 Expenditure

**LEGAL SERVICES**

No	Priority area	Project name	Key performance indicator	Baseline	2016/17 annual target	Quarter target	4	Actual achievement	Reason for deviation	Progress % to target	Revised target	Budget Expenditure
58	Legal advisory services	Legal advisory services	Percentage of documented Legal advisory services provided	Limited document on legal advisory services provided	100% of legal advises provided & documented	100% of legal advises provided & documented	4	No Legal advisory services were provided during the quarter	The Post for Legal Advisor is vacant due to resignation of the incumbent. Awaiting new appointment of the replacement	0%	None	Opex
59	Legal advisory services	Litigation management	Percentage of cases instituted and defended	100% of cases instituted and defended	100% of cases instituted and defended	100% of cases instituted and defended	4	04x cases defended	None	100%	None	Budget R943 800-00 Expenditure R911 840.66
60	Legal advisory services	Contracts	Percentage of contracts developed and drafted as per instruction	100% of contracts developed and drafted as per instruction	100% of contracts developed and drafted as per instruction	100% of contracts developed and drafted as per instruction	4	None	No dedicated personnel to deal with legal issues	0%	None	Opex
61	Legal advisory services	Review of by laws	Number of bylaws reviewed and gazzeted	100% reviewed and gazzeted by law	Six (6) bylaws reviewed and gazzeted	Gazetting of By laws and policies	4	None	No dedicated personnel to deal with legal issues	0%	March 2017	Budget R800 000 (MDTG) Expenditure R877 19

**COMMUNICATIONS**

No	Priority area	Project name	Key performance indicator	Baseline	2016/17 annual target	Quarter 4 target	Actual achievement	Reason for deviation	Progress % to target	Revised target	Budget Expenditure
62	Communications	Printing and Publication	Number of diaries and calendars printed	New Indicator	300 diaries and 500 calendars printed	No target	No target	None	None	None	Budget R 850 000.00 Expenditure R 4 152.63
63	Communications	Printing and Publication	Number of Municipal Newsletters published	5000 newsletters published	100000 newsletters published	5000 newsletters published	Information collected from the municipality awaiting service provider to finalise the print	Slow progress from service provider	50%	First quarter 2017/18	
64		Events Management Equipment	Number of Equipment and material purchased	New Indicator	Procurement of podium and ten (10) municipal branding	No target	No target	None	None	None	Budget R100 000 Expenditure R
65	Communications	Events Management Equipment	Number of Advertising Trailers procured	New indicator	Advertising trailer procured	Delivery of municipal camera	None	Slow SCM processes due to migration to MSCOA	0%	Purchase to be finalised in new financial year	Budget R100 000 Expenditure R
66	Communications	Marketing, Publicity and Advertising	% of marketing, advertising requested on municipal activities on print and electronic media	New Indicator	% of requested marketing and advertising of municipal activities publicised	% of requested marketing and advertising of municipal activities publicised	100% of requested marketing and advertising for municipal activities publicised	None	100%	None	Budget R250 000 Expenditure R

Good Governance and Public Participation											
Responsive, Accountable, Effective and Efficient Local Government System											
Deepen democracy through a refined ward committee model											
Outputs 5:											
Strategic Objective											
<ul style="list-style-type: none"> <li>To protect the municipality from potential risk.</li> <li>To ensure reduction of fraud and corruption within the municipality</li> <li>To protect the municipal properties and employees against potential threats.</li> </ul>											
Project No.	Priority area (IDP)	Project Name	Key performance indicator	Baseline	2016/2017 annual target	Quarter target	Actual Achievements	Reason for deviation	Progress (% to target)	Revised target	Budget Expenditure
<b>INTERNAL AUDIT</b>											
67	Internal Audit	Action plan	Percentage of audit queries addressed	68% of audit queries addressed	100% of Auditor General queries addressed	4	82% of Auditor General queries addressed	Slow implementation of issues raised by management	82%	31 August 2017	Nil
68	Internal Audit	Performance audits	Number of performance audit reports submitted to Council.	4 Performance audit reports submitted to Council.	4 Performance audit reports submitted to Council.	1	1 Performance Audit report submitted to Council.	None	100%	None	Nil
69	Internal Audit	Audit Committee meeting	Number of Audit Committees coordinated	4 Audit Committee meetings coordinated	4 Audit Committee meetings coordinated	1	1 Audit Committee meetings coordinated	None	100%	None	Nil
<b>RISK MANAGEMENT</b>											
70	Risk Management	Risk register	Percentage of risks resolved within timeframe as specified in the risk register.	54% of risk resolved.	100% of risks resolved within the timeframe as specified in the register	4	64% of risks resolved within the time frame as specified in the register.	Slow implementation of mitigation strategies by management.	64%	2017/18	Nil
71	Risk Management	Risk Management Committee meeting	Number of Risk Management Committee meetings coordinated.	4 Risk Management Committee meetings coordinated.	1 Risk management committee meeting coordinated.	1	1 Risk management committee meeting coordinated.	None	100%	None	Nil

72	Risk management	Risk management	Number of Strategic Risk assessments reports compiled	One (1) Strategic Risk assessments reports compiled	One (1) Strategic Risk assessments reports compiled	One (1) 2016/17 strategic risk assessments report compiled	One (1) 2017/18 strategic risk assessments report compiled	None	100%	None	None	Nil
73	Risk management	Risk management	Number of operational risk register compiled	One (1) operational risk register compiled	One (1) operational risk register compiled	One (1) operational risk register compiled	One (1) operational risk register compiled	None	100%	None	None	Nil
74	Risk management	Risk management	Number of risk management awareness campaigns conducted	New indicator	Two (2) risk management awareness campaigns conducted	One (1) fraud awareness campaigns for Councillors	The municipal vehicles are branded with the number for anti fraud to promote awareness	Risk Officer position vacant	0%	2017/18	None	Nil

**PERFORMANCE MANAGEMENT SYSTEM**

Project No.	Priority area (IDP)	Project Name	Key performance indicator	Baseline	2016/2017 annual target	Quarter 4 target	Actual Achievements	Reason for deviation	Progress (% to target)	Revised target	Budget Expenditure
75	Performance Management	Assessment of Senior Managers.	Number of Performance assessment conducted	2015/2016 performance assessment conducted	No Senior management performance assessment done	No target	No target	None	None	None	Nil
76	Performance Management	Annual performance report	Coordination of Annual Performance Report	1 Annual Performance report compiled	1 x Annual Performance report	No target	No target	None	None	None	Nil

**PERFORMANCE MANAGEMENT SYSTEM**

Project No.	Priority area (IDP)	Project Name	Key performance indicator	Baseline	2016/2017 annual target	Quarter 4 target	Actual Achievements	Reason for deviation	Progress (% to target)	Revised target	Budget Expenditure
77	Performance Management	Annual performance report	Number of SDBIP Quarterly Performance reports submitted to COghsta	Four (4) quarterly performance reports	Four (4) SDBIP Quarterly performance reports	One (1) SDBIP Quarterly performance reports	One (1) SDBIP Quarterly performance reports compiled	None	100%	None	Nil
78	Risk Management	Percentage of identified risks resolved within timeframe as specified in the risk register	0% of risk resolved	100% of risks resolved within the timeframe as specified in the register	100% of risks resolved within the timeframe as specified in the register	100% of risks resolved within the timeframe as specified in the register	50% of risks resolved within the timeframe as specified in the register	Insufficient staffing complement	50%	2017/18	Nil

DEPARTMENT: FINANCE

Key Performance Area (KPA) 4:

Municipal Financial Viability and Management  
Responsive, Accountable, Effective and Efficient Local Government System

- Outcome 9:  
Outputs 1 & 7:
- Implement a differentiated approach to municipal financing, planning and support
  - Administrative and financial capability

Strategic Objective

- To ensure sound and stable financial management

Project No	Project Priority Area (IDP)	Project Name	Key Performance Indicator	Baseline	2016/17 Annual Target	Quarter 4 Targets	Actual Achievements	Reason for deviation	Progress (% to target)	Revised target	Budget Expenditure
<b>BUDGET AND REPORTING</b>											
79	Financial management	Configuration of Charts of Accounts in line with SCOA	Functional financial system compliant with MSCOA	New indicator	Approved functional financial reporting system	Appointment of MSCOA management service provider	Service provider appointed	None	100%	None	Budget R1 447 000 Expenditure
80	Financial management	Infrastructure Asset Revaluation	Number of reports on assets revaluation compiled	One (1) Assets report	One (1) of 2015/16 reports on assets revaluation compiled	No Target	None	None	None	None	Budget R0
81	Financial management	Infrastructure Asset Revaluation	Specifications, advertisement and appointment of the contractor for 2016/17 reports on assets revaluation compiled	One (1) Specifications, advertisement and appointment of the contractor for 2015/16 reports on assets revaluation compiled	Specifications, advertisement and appointment of the contractor for 2016/17 reports on assets revaluation compiled	Specifications, advertisement and appointment of the contractor for 2016/17 reports on assets revaluation compiled	Report of Restoration cost on Mogwadi and Morebeng Landfill side	None	100%	None	Budget R 600 000.00 Expenditure R177 802.00
82	Financial management	Asset management plan	Annual assets management plan compiled	New indicator	One (1) annual asset management plan compiled	Final asset management plan approved	Service provider appointed	Project re-advertised	0%	Project rolled over to 2017/18 Financial Year	Budget R900,000 Expenditure



**Key Performance Area (KPA) 4: Municipal Financial Viability and Management**  
**Responsive, Accountable, Effective and Efficient Local Government System**

**Outcome 9:** Implement a differentiated approach to municipal financing, planning and support

**Outputs 1 & 7:** Administrative and financial capability

**Strategic Objective:** To ensure sound and stable financial management

Project No	Project Priority Area (IDP)	Project Name	Key Performance Indicator	Baseline	2016/17 Annual Target	Quarter 4 Targets	Actual Achievements	Reason for deviation	Progress (% to target)	Revised target	Budget Expenditure
83	Financial management	Enterprise Resource Management & Planning System (ERMP) (System improvement)	Customised Functional integrated system	New indicator	Customised Functional integrated system	Final test report of customised functional integrated system	Final test report done	None	100%	None	Budget R 1 447 000.00 Expenditure R1 152 914.86
84	Financial management	Data cleansing (MSCOA system improvement)	Number of data cleansing report compliant with MSCOA	New indicator	One (1) data cleansing report compliant with MSCOA	Data cleansing report compliant with MSCOA	Data cleansing report compliant with MSCOA completed	None	100%	None	Budget R400,000 (Aganang MDTG) R712 000 Expenditure R169 000.00
85	Financial management	Preparation and Compilation of Financial Statement	Number of 2015/16 AFS submitted	2014/15 AFS submitted	One (1) 2015/16 AFS submitted	Specification, advertisement and appointment of the service provider	Specification and advertisement done	None	67%	2017/18	Budget R 750 000.00 Expenditure R670 000.00
86	Financial management	Maintenance of Valuation Roll	Updated general valuation and supplementary valuation roll compiled	Supplementary and general valuation roll	Maintenance and updating the general valuation roll	Updated general valuation and supplementary valuation roll compiled	General valuation roll updated and Supplementary valuation roll compiled	None	100%	None	Budget R158,788.00 Expenditure
87	Financial management	Compilation of general evaluation roll	General valuation roll compiled	General valuation roll compiled	One (1) General valuation roll compiled	Public participation on General Valuation roll	The valuation roll preparation process has been completed the municipality has	None	100%	None	Budget R800 000 Expenditure R

Municipal Financial Viability and Management											
Responsive, Accountable, Effective and Efficient Local Government System											
Outcome 9:											
Implement a differentiated approach to municipal financing, planning and support											
Outputs 1 & 7:											
Administrative and financial capability											
To ensure sound and stable financial management											
Strategic Objective	Project Priority Area (IDP)	Project Name	Key Performance Indicator	Baseline	2016/17 Annual Target	Quarter 4 Targets	Actual Achievements	Reason for deviation	Progress (% to target)	Revised target	Budget Expenditure
88	Risk Management	Risk Management	Percentage of identified risks resolved within timeframe as specified in the risk register	80% of risk resolved (4 strategic risks resolved)	100% of risks resolved within the timeframe as specified in the register	100% of risks resolved within the timeframe as specified in the register	issued 3 consecutive submissions of objections to the rate payers. Objections are included on the final General valuation roll. 100% of risks resolved within the timeframe as specified in the register	None	100%	None	Nil

*M. W. Ramogale*  
**RAMOGALE M W**  
**ACTING MUNICIPAL MANAGER**

31/07/2017  
 DATE

DATE

*[Signature]*  
**PAYA ME**  
**MAYOR**

31/07/2017  
 DATE