

2016/2017

# SERVICE DELIVERY AND BUDGET IMPLEMENTATION PLAN

## 3<sup>RD</sup> QUARTER REPORT

**Vision:** "A developmental people driven organisation that serves its people"

**Mission:** To provide essential and sustainable services in an efficient and effective manner.

## **1. INTRODUCTION AND BACKGROUND**

The development, implementation and monitoring of a Service Delivery and Budget Implementation Plan (SDBIP) is required by the Municipal Finance Management Act (MFMA) section 69 (3) (b). Circular 13 of the National Treasury stipulates that, "the SDBIP gives effect to the Integrated Development Plan (IDP) and the budget of the municipality and will be possible if the IDP and the budget are fully aligned with each other, as required by the MFMA."

As the budget gives effect to the strategic priorities of the municipality it is important to supplement the budget and the IDP with a management and implementation plan. The SDBIP serves as the commitment by the municipality, whereby the intended objectives and projected achievements are expressed in order to ensure that desired outcomes over the long term are achieved and are implemented by the administration over the next 12 months.

The Municipal Finance Management Act (MFMA) no 56 of 2003, defines the Service Delivery Budget Implementation Plan as a detailed plan approved by the Mayor of the municipality for implementing the municipality's delivery of municipal services and its annual budget and must include the following:

- (a) Projections of each month of:
- (i) Revenue to be collected, by source and
- (ii) Operational and Capital expenditure, by vote;
- (b) Service delivery targets and performance indicators for each quarter

## **2. PURPOSE**

The document presents the 2015/2016 Service Delivery and Budget Implementation Plan of the municipality drafted in compliance with the requirements of the MFMA. The performance targets set in this document lay basis for the performance contracts of all Departmental Heads and Middle Managers. It enables the Municipal Manager to monitor the performance of Senior Managers; and the community to monitor the performance of the municipality

### **3. LEGAL REQUIREMENTS CONSIDERED WITH THE DEVELOPMENT/DESIGN OF THE SDBIP**

Section 53 1(c) (ii) of the MFMA states that the Mayor must ensure that the municipality's SDBIP is approved within 28 days after approval of the budget. Section 69(3) of the MFMA states that the Accounting Officer must no later than 14 Days after the approval of the Budget submit the draft SDBIP and Performance Agreements for the Municipal Manager and all Senior Managers to the Mayor. Sec 53 3(b) also states that the SDBIP's must be made public no later than 14 days after its approval by Council and that the Performance agreements of the Municipal Manager, Senior Managers and any other categories of officials as may be prescribed, should be made public no later than 14 days after the approval of the SDBIP.

### **4. REPORTING ON SDBIP**

This section covers reporting on the SDBIP as a way of linking the SDBIP with the oversight and monitoring operations of the Municipal administration. Various reporting requirements are outlined in the MFMA. Both the Mayor and the Accounting Officer have clear roles to play in preparing and presenting these reports. The SDBIP provides an excellent basis for generating the reports for which MFMA requires. The reports then allow the Municipality to monitor the implementation of service delivery programs and initiatives across the Molemole municipal jurisdiction.

#### **4.1. QUARTERLY REPORTING**

Section 52 (d) of the MFMA compels the mayor to submit a report to the council on the implementation of the budget and the financial state of affairs of the municipality within 30 days of the end of each quarter. The quarterly performance projections captured in the SDBIP form the basis for the mayor's quarterly report.

#### **4.2. MID-YEAR REPORTING**

Section 72 (1) (a) of the MFMA outlines the requirements for mid-year reporting. The accounting officer is required by the 25<sup>th</sup> January of each year to assess the performance of the municipality during the first half of the year taking into account:

- (i) the monthly statements referred to in section 71 of the first half of the year
- (ii) the municipalities service delivery performance during the first half of the financial year, and the service delivery targets and performance indicators set in the service delivery and budget implementation plan;
- (iii) The past year's annual report, and progress on resolving problems identified in the annual report; and

(iv) The performance of every municipal entity under the sole or shared control of the municipality, taking into account reports in terms of section 88 from any such entities.

Based on the outcomes of the mid-year budget and performance assessment report, an adjustments budget may be tabled if actual revenue or expenditure amounts are materially different from the projections contained in the budget or the SDBIP. The SDBIP is also a living document and may be modified based on the mid-year performance review. Thus the SDBIP remains a kind of contract that holds the Municipality accountable to the community.

#### **4.3. ANNUAL REPORTING**

Section 46 (1) of Municipal Systems Act stipulates that a municipality must prepare for each financial year a performance report reflecting (a) The municipality's, and any service provider's, performance during that financial year, also in comparison with targets of and with performance in the previous financial year;

(b) The development and service delivery priorities and the performance targets set by the municipality for the following financial year; and

(c) Measures that were or are to be taken to improve performance.

Sec 46 (2) further states that an annual performance report must form part of the municipality's annual report in terms of Chapter 12 of the MFMA.

The Financial Performance report for the third quarter of the financial year 2016/2017 -

REVENUE

DESCRIPTION	TOTAL ANNUAL BUDGET	3 MONTHS BUDGET		3 MONTHS ACTUAL		3 MONTHS %		VARIANCE FROM 3 MONTHS		REASONS FOR VARIANCE
	R	R	R	R	R	R	R	R		
Revenue By Source										
Property Rates	12,000,000	3,000,000	2,892,968	96	107,032	None				
Service Charges- Electricity	7,727,053	1,931,763	1,626,928	84	304,835	None				
Service Charges-Refuse	1,937,244	484,311	449,790	93	34,521	None				
Rental of facilities and equipment	290,893	72,723	20,673	28	52,050	Home affairs officials have moved to another building and the rental amount is no longer paid to the municipality.				
Interest earned- external investment	2,345,200	586,300	444,839	76	141,461	None				
Interest earned- outstanding debtors	1,508,722	377,181	396,115	105	-18,935	None				
Fines	1,017,128	254,282	391,000	154	-136,718	Re-classification of the traffic fines previously recorded against traffic and licensing.				
License and permits	4,000,000	1,000,000	496,361	50	503,639	Amount received for the month of march not yet recognized due to the delays of deposit book from the cash in transits organization.				
Agency services	2,649,845	662,461	541,127	82	121,334	None				
Transfers recognized- operational	129,018,759	32,254,690	32,796,445	102	-541,755	None				

Transfers recognized – capital	44,024,000	11,006,000	4,687,128	43	6,318,872	Slow movement from MIG projects due to.....
Other revenue	46,748,522	11,687,131	125,858	1	11,561,273	Awaiting the process of sale of stands
<b>Total Revenue ( including Capital transferred)</b>	<b>253,267,366</b>	<b>63,316,842</b>	<b>44,869,232</b>	<b>71</b>	<b>18,447,610</b>	

The three months budget for the 3<sup>rd</sup> quarter of 2016/17 financial year amounts to **R63,316,842.00** and the Actual revenue collected from 01 January to 31 March 2017 amounts to **R44,869,232.00 (71%)** compared to the proportional percentage of **100%**.

**OPERATING EXPENDITURE**

DESCRIPTION	TOTAL ANNUAL BUDGET	3 MONTHS BUDGET	3 MONTHS ACTUAL	3 MONTHS	VARIANCE FROM 3 MONTHS	REASONS FOR VARIANCE
	R	R	R	%	R	
Employee related costs	75,687,863	18,921,966	17,160,701	91	1,761,265	None
Remuneration of Councilors	11,219,675	2,804,919	2,649,513	94	155,406	None
Debt impairment	6,301,000	1,575,250	-	-	1,575,250	Impairment will be recognized after the assessment (measurement of provision) of the outstanding debtors for the current financial year.
Depreciation	8,978,052	2,244,513	2,360,292	105	-115,779	None
Bulk purchases	9,299,000	2,324,750	1,718,785	74	605,965	None
Contracted services	3,506,327	876,582	798,530	91	78,052	None
General Expenses	44,232,482	11,058,121	7,169,804	65	3,888,317	None
Repairs and Maintenance	8,280,093	2,070,023	1,542,841	75	527,182	None
<b>Total Operating expenditure</b>	<b>167,504,492</b>	<b>41,876,123</b>	<b>33,400,466</b>	<b>80</b>	<b>8,475,657</b>	

The three months budget for the 3<sup>rd</sup> quarter of 2016/17 financial year amounts to **R41, 876,123.00**. The actual expenditure from 01 January to 31 March 2017 amounts to **R33,400,466.00 (80%)** compared to the proportional percentage of **100%**. The 80% expenditure includes an amount of **R2,360,292.00** of depreciation which is a non cash item.

**CAPITAL EXPENDITURE**

DESCRIPTION	TOTAL ANNUAL BUDGET	3 MONTHS BUDGET	3 MONTHS ACTUAL	3 MONTHS %	VARIANCE FROM 3 MONTHS	REASONS FOR VARIANCE
	R	R	R	%	R	
Assets from own funds	41,114,413	10,278,603	6,314,195	61	3,964,408	None
Assets from Grants and subsidies	44,660,725	11,165,181	2,754,144	25	8,411,037	None
<b>TOTAL CAPITAL EXPENDITURE</b>	<b>85,775,138</b>	<b>21,443,785</b>	<b>9,068,339</b>	<b>86</b>	<b>12,375,446</b>	

Payments in respect of capital projects funded internally from 01 January to 31 March 2017 amounts **R6,314,195.00(61%)** against the three months budget of **R10,278,603.00**

Payments in respect of capital projects funded by grants from 01 January to 31 March 2017 amounts to **R2,754,114.00(25%)** against the budget of **R11,165,181.00**

The total capital expenditure from from 01 January to 31 March 2017 amounts **R9,068,339.00(86%)** against the 3 months budget of **R21,443,785.00**



**DEBTORS**

**Comprehensive analysis of services debtors**

The net outstanding service debtors as at 31 March 2017 amounts to Rand is made up as follows:

<b>Current Debt</b>	<b>Amount</b>
30 Days	1,668,466
60 Days	1,582,144
90 Days	2,466,755
120+ Days	65,700,541

Plus Journals	0
<b>Sub Total</b>	<b>71,417,906</b>
Less: Credit Amounts	0
<b>Total</b>	<b>71,417,906</b>

The outstanding amount of R71, 417,906 is divided as follows:

<b>Category</b>	<b>Amount</b>
Government	23,349,770
Business	1,778,939
Households	29,149,505
Other	16,139,692
<b>Total</b>	<b>71,417,906</b>

**DEPARTMENT: LOCAL ECONOMIC DEVELOPMENT AND PLANNING**

**Key Performance Area (KPA) 1:**

**Spatial Rationale**

**Responsive, Accountable, Effective and Efficient Local Government System**

**Outcome 9:**

• Actions supportive of the human settlement outcome

• Implement a differentiated approach to municipal financing, planning, and support.

• To Promote Orderly Development Through Integrated Spatial Planning And Land Use Management

**Outputs :**

• Actions supportive of the human settlement outcome

• Implement a differentiated approach to municipal financing, planning, and support.

• To Promote Orderly Development Through Integrated Spatial Planning And Land Use Management

**Strategic objectives**

Proj ect No.	Priority area (IDP)	Project Name	Key performance indicator	Baseline	2016/17 annual target	Quarter 3 target	Actual Achievements	Reason for deviation	Progress (% to target)	Revised target	Budget Expenditure
<b>SPATIAL PLANNING</b>											
1	Spatial planning	Development of precinct plan in Mogwadi	Number of precinct plan developed	New indicator	One (1) precinct plan developed	Appointment of service provider	Project revised out during Mid-year	Budget constraints/ low revenue collection	0	none	Budget: 0 Exp: 0
2	Spatial planning	Pegging of Existing Municipal sites in Mogwadi and Morebeng Towns	Number of sites pegged in Mogwadi and Morebeng town	New indicator	40 sites in Morebeng and 60 sites in Mogwadi pegged	No target	60 sites pegged in mogwadi	None	60%	None	Budget R 300 000 Exp: R150 365
3	Spatial planning	Drafting of building plans for existing municipal properties	Number of municipal building plans compiled	New indicator	8 building plans compiled	Submission of first draft plans	Final plans submitted	None	100%	None	Budget R 350 000 Expenditure R165 775
4	Spatial planning	Subdivision and Rezoning of sites for Magistrate Court	Number of sites subdivided	New indicator	One (1) site subdivided	Appointment of service provider	Service provider appointed	None	40%		Budget R150 000 Expenditure Nil
5			Number of sites rezoned	New indicator	One (1) site rezoned	Appointment of service provider	Service provider appointed	none	40%		

Key Performance Area (KPA) 1:											
Spatial Rationale											
Responsive, Accountable, Effective and Efficient Local Government System											
Outcomes:											
<ul style="list-style-type: none"> <li>• Actions supportive of the human settlement outcome</li> <li>• Implement a differentiated approach to municipal financing, planning, and support</li> <li>• To Promote Orderly Development Through Integrated Spatial Planning And Land Use Management</li> </ul>											
Strategic objectives											
Project No.	Priority area (IDP)	Project Name	Key performance indicator	Baseline	2016/17 annual target	Quarter target	3 Actual Achievements	Reason for deviation	Progress (% to target)	Revised target	Budget Expenditure
6	Spatial planning	Rezoning of Erven 493, 180 Mogwadi and 25 Morebeng	Number of erven rezoned	New indicator	Rezoning of 3 three municipal erven	Submission of 1 <sup>st</sup> draft application/ plans for rezoning of 3 sites	Submission of final draft plans done	None	100%	None	Budget R135 000 Expenditure R115 000
<b>LOCAL ECONOMIC DEVELOPMENT</b>											
7	Local Economic Development	Youth agriculture programme	Number of graduates capacitated in agricultural programmes	8 Graduates appointed and capacitated	5 graduates capacitated in agricultural programmes	Finalise appointment of 2 additional graduates	2x additional graduates have been appointed and placed at Mapfresh Produce Enterprise farm	None	100%	None	Budget R400 000.00 Expenditure R172 925
8	Local Economic Development	Investment coordination and facilitation	Number of partnership agreements signed on social labour plans	New indicator	3x partnership agreement signed on social labour plans and investor conference	Appointment of service provider and signing of SLA with consultant	Service provider appointed and SLA signed	None	100%	None	Budget 380 000.00 Expenditure Nil
9	Local Economic Development	Career Expo and Dialogue	Number of Career Expo held	1x Career Expo held	1x Career expo held	Develop TOR for career and dialogue benchmark exercise	TOR for career and Expo dialogue developed	None	100%	None	Budget R170 000.00 Expenditure Nil
10	Local Economic Development	Capacity building on SMME	Number of SMME's trained	20 SMME's capacitated	20 SMME's capacitated	Draft TOR for project and	Service provider appointed and SLA has been	None	100%	None	Budget R200 000.00

Key Performance Area (KPA) 1: Spatial Rationale												
Outcome 9: Responsive, Accountable, Effective and Efficient Local Government System												
Outputs :												
<ul style="list-style-type: none"> <li>• Actions supportive of the human settlement outcome</li> <li>• Implement a differentiated approach to municipal financing, planning, and support</li> <li>• To Promote Orderly Development Through Integrated Spatial Planning And Land Use Management</li> </ul>												
Strategic objectives												
Project No.	Priority area (IDP)	Project Name	Key performance indicator	Baseline	2016/17 annual target	Quarter target	3	Actual Achievements	Reason for deviation	Progress (% to target)	Revised target	Budget Expenditure
						appointment service provider and signing of SLA		signed, and training were conducted with identified SMME's				Expenditure R157 004.00

INTEGRATED DEVELOPMENT PLANNING												
11	IDP	Review of 2016/2017 IDP	Reviewed 2016/2017 IDP	One Reviewed and adopted 2016/2017 IDP	Adopted and printed a credible 2017/2018 IDP	Ward based planning sessions on 2016/17 IDP And Tabling of draft 2017/18 IDP	Ward based planning sessions held during And draft 2017/18 IDP tabled on 31 March 2017.	100%	None	None	Budget R430,000.00 R200,000.00 (Aganang MDTG) Expenditure R558 356.00	
12	IDP	Strategic working sessions on the IDP and SDBIP review	Number of strategic working sessions held	4 strategic working sessions held	3 strategic sessions held	One Strategic working session on IDP Strategies and projects phase.	Held one strategic working session on IDP strategies and projects phase from 15 February 2017.	100%	None	None	Budget R250,000 Expenditure	
13	IDP	Completion of Annual Report	Approved 2015/2016 Annual Performance report and	Approved 2014/2015 Annual Performance report and	2015/2016 Annual Performance report and	Tabling of 2016/2017 Draft Annual Report and MPAC public	The draft annual report was tabled to council	100%	none	None	Budget R200,000 Expenditure	

Spatial Rationale																
Responsive, Accountable, Effective and Efficient Local Government System																
Key Performance Area (KPA) 1:																
Outcome 9:																
Outputs :																
<ul style="list-style-type: none"> <li>• Actions supportive of the human settlement outcome</li> <li>• Implement a differentiated approach to municipal financing, planning, and support</li> <li>• To Promote Orderly Development Through Integrated Spatial Planning And Land Use Management</li> </ul>																
Strategic objectives																
Project No.	Priority area (IDP)	Project Name	Key performance indicator	Baseline	2016/17 annual target	Quarter target	3 Actual Achievements	Reason for deviation	Progress (% to target)	Revised target	Budget Expenditure					
14	IDP		Annual Report	Annual report	Report approved	Hearing on the draft annual report oversight report for adoption by Council.	3 during January 2017, MPAC public participation took place during March (9-14) and council adopted the oversight report and Annual report on 31 March 2017.	None	100%	None	Nil					
15	IDP Unit		Annual Report	2015/2016 SDBIP compiled	2017/2018 SDBIP compiled	Submission of Reviewed 2016/17 SDBIP aligned with Adjustment budget	1X 2016/2017 IDP Representative Forum coordinated	2015/16 IDP Representative Forum in place	3 X 2016/17 IDP Representative Forum coordinated	Number of IDP Representative Forum coordinated	Percentage of identified risks					
16	Risk Management		Risk Management	2017/18 SDBIP	2017/18 SDBIP	Consolidation of SDBIP	Coordination of IDP Representative Forum meetings	0% of risks resolved	100% of risks	0% of risks resolved	75% of risks resolved within	0% of risks resolved	0% of risks resolved	4 <sup>th</sup> quarter	Nil	Budget R74, 000 Expenditure

Key Performance Area (KPA) 1:											
Spatial Rationale											
Outcome 9:											
Responsive, Accountable, Effective and Efficient Local Government System											
Outputs :											
<ul style="list-style-type: none"> <li>• Actions supportive of the human settlement outcome</li> <li>• Implement a differentiated approach to municipal financing, planning, and support</li> <li>• To Promote Orderly Development Through Integrated Spatial Planning And Land Use Management</li> </ul>											
Strategic objectives											
Project No.	Priority area (IDP)	Project Name	Key performance indicator	Baseline	2016/17 annual target	Quarter 3 target	Actual Achievements	Reason for deviation	Progress (% to target)	Revised target	Budget Expenditure
		ent	resolved within timeframe as specified in the risk register	resolved within the timeframe as specified in the register	the timeframe as specified in the register						

**DEPARTMENT: TECHNICAL SERVICES**

Key Performance Area (KPA) 2:										
Basic Services & Infrastructure Planning										
Outcome 9:										
Responsive, Accountable, Effective and Efficient Local Government System										
Outputs:										
<ul style="list-style-type: none"> <li>• Implement a differentiated approach to municipal financing, planning, and support</li> <li>• Improving access to basic services</li> <li>• Implementation of the community works programme</li> <li>• Provision of sustainable infrastructure and basic services</li> </ul>										
Strategic objectives										
Project No.	Priority area (IDP)	Project Name	Key performance indicator	Baseline	2016/17 annual target	Quarter 3 Actual Achievements	Reason for deviation	Progress (% to target)	Revised target	Budget Expenditure

**OPERATIONS AND MAINTENANCE**

17	Access roads	Mogwadi Internal Streets	Number of Mogwadi Internal Streets upgraded from gravel to tar and Storm Water constructed	New indicator	3,5 km of roads and storm water completed	Excavation and installation of storm water pipes	75 % of surfacing completed, 75 % of excavations for installation of pipes completed and 90 % of kerbs completed	Delays due to hard discovered during excavations	83 %	Installation of pipes, surfacing and installation of kerbs, Practical Completion and hand over	Budget R10 550 485.08
18	Access roads	Mohodi to Maponto	Number of Mohodi to	New indicator	3,5 km of road	Preparation of roadbed,	Preparation of Selected	Unavailability of suitable gravel	50%	Preparation	Budget

Basic Services & Infrastructure Planning											
Responsive, Accountable, Effective and Efficient Local Government System											
<ul style="list-style-type: none"> <li>Implement a differentiated approach to municipal financing, planning, and support</li> <li>Improving access to basic services</li> <li>Implementation of the community works programme</li> <li>Provision of sustainable infrastructure and basic services</li> </ul>											
Strategic objectives											
Project No.	Priority area (IDP)	Project Name	Key performance indicator	Baseline	2016/17 annual target	Quarter 3 target	Actual Achievements	Reason for deviation	Progress (% to target)	Revised target	Budget Expenditure
<b>OPERATIONS AND MAINTENANCE</b>											
		gravel to tar	Maponto Gravel Tar constructed		completed	subbase and base layers	layer and installation of culverts pipes	material from the borrow pit.		of sub-base, base layer, surfacing, installation of kerbs, practical completion and handover	R1 551 173.90
19	Access roads	Ramokgopa Eisleben gravel to tar	Number of Ramokgopa a Eisleben Gravel to Tar constructed	New indicator	3 km of road completed	Surfacing, practical completion and handover	practical completion and handover (	None	100%	None	Budget R14 769 022.84
20	Access Roads	Mohodi Low level Bridge	Mohodi Low Level Bridger constructed	New indicator	One (1) Mohodi Low Level Bridge Completed	Site handover preparation of foundation	None	Still at evaluation and adjudication stage	0%	Appointment and site establishment, setting out, foundations, installations of culverts, practical completion and hand over	Budget R0.00
21	Roads	Procurement of TLB	Number of TLB Procured	New indicator	One (1) TLB Procured	Delivery of TLB	Appointment of service provider,	None	100%	None	R1 447 000.00

Key Performance Area (KPA) 2: Basic Services & Infrastructure Planning											
Outcome 9: Responsive, Accountable, Effective and Efficient Local Government System											
Outputs:											
<ul style="list-style-type: none"> <li>Implement a differentiated approach to municipal financing, planning, and support</li> <li>Improving access to basic services</li> <li>Implementation of the community works programme</li> <li>Provision of sustainable infrastructure and basic services</li> </ul>											
Strategic objectives											
Project No.	Priority area (IDP)	Project Name	Key performance indicator	Baseline	2016/17 annual target	Quarter 3 target	Actual Achievements	Reason for deviation	Progress (% to target)	Revised target	Budget Expenditure
<b>OPERATIONS AND MAINTENANCE</b>											
22	Social amenities	Mohodi Sport Complex	Construction of Mohodi sports complex (Grand stand, change rooms and septic tank constructed)	Layer works and lights installed	Grand stand, change rooms and septic tank completed	Construction of change rooms and septic tank	None	Termination of the contractor due to poor performance. In the process of appointing another contractor to complete the project.	0%	None	R 1 485 358.94
23	Social amenities	Upgrading of Ramokgopa Stadium	Upgrading of Ramokgopa Stadium	New Indicator	Design and construct Football and cricket pitch, Borehole and storage tank, sewer system, fence and gates completed	Approved Design report and appointment of the contractor	None	Late appointment of consultant for preparations of designs	0 %	None	R 9 000 000.00



Key Performance Area (KPA) 2: Basic Services & Infrastructure Planning											
Outcome 9: Responsive, Accountable, Effective and Efficient Local Government System											
Outputs:											
<ul style="list-style-type: none"> <li>Implement a differentiated approach to municipal financing, planning, and support</li> <li>Improving access to basic services</li> <li>Implementation of the community works programme</li> <li>Provision of sustainable infrastructure and basic services</li> </ul>											
Project No.	Priority area (IDP)	Project Name	Key performance indicator	Baseline	2016/17 annual target	Quarter 3 target	Actual Achievements	Reason for deviation	Progress (% to target)	Revised target	Budget Expenditure
<b>OPERATIONS AND MAINTENANCE</b>											
24	Electricity	Upgrading of Electricity Network	Electricity Network infrastructure Upgraded	New indicator	Electricity Network Upgraded (Replacement of poles, Construction of MV line, construction of MV Auto Re-closer)	Site establishment and electrical network infrastructure upgrade (replacement of electrical poles) Electrical infrastructure upgrade (Construction of MV lines)	Specification completed, project advertised waiting appointment	None	66%	None	Budget R1,000 000 R200,000 (Aganang MDTG)
25	Electricity	Installation of Gasha High Mast Light	Number of High Mast lights installed	New indicator	1 high mast light installed	Specifications, advertisement, appointment of service provider	Specification completed, project advertised waiting appointment	None	66%	None	Budget R500,000
26	Electricity	Electrification of cluster 3 in ward 15 and 16	Number of household electrification.	New indicator.	246 household electrified.	Advertisement, appointment of contractor	Project advertised, contractor appointed and site	None	100 %	None	R 7410 000 R0.00

Key Performance Area (KPA) 2: Basic Services & Infrastructure Planning											
Outcome 9: Responsive, Accountable, Effective and Efficient Local Government System											
Outputs:											
<ul style="list-style-type: none"> <li>Implement a differentiated approach to municipal financing, planning, and support</li> <li>Improving access to basic services</li> <li>Implementation of the community works programme</li> </ul>											
Strategic objectives											
Project No.	Priority area (IDP)	Project Name	Key performance indicator	Baseline	2016/17 annual target	Quarter 3 target	Actual Achievements	Reason for deviation	Progress (% to target)	Revised target	Budget Expenditure
<b>OPERATIONS AND MAINTENANCE</b>											
27	Risk Management	Risk Management	Percentage of identified risks resolved within timeframe as specified in the risk register	66% of risks resolved( 2 operational risks resolved)	100% of risks resolved within the timeframe as specified in the register	and site handover to the contractor.	100% of risks resolved	50% of risks resolved	50%	50% of risks resolved	

**DEPARTMENT: CORPORATE SERVICES**

Municipal Transformation and Organizational Development												
Key Performance Area (KPA) 6:												
Outcome 9:												
Outputs :												
Strategic objectives												
No	Priority area (IDP)	Project Name	Key performance indicator	Baseline	2016/17 annual target	Quarter 3 target	Actual Achievements	Reason for deviation	Progress (% to target)	Revised target	Budget Expenditure	
28		Procurement of 2x Vehicles for Mayor & Speaker	Number of vehicles procured	Only one (1) Mayoral vehicle purchased in 2011	Two(2) vehicles procured	Appointment of Supplier and Delivery of vehicles (project handover)	2x Vehicles delivered and handed over to the Mayor and Speaker	None	100%	None	Budget R1,500,000 Expenditure R1,499,842.80	
29	Administration	Installation of Security Cameras in two municipal buildings	Number of Municipal buildings installed with surveillance cameras	No surveillance cameras installed in all municipal buildings	Two (02) municipal buildings installed with surveillance cameras	Installation of surveillance cameras in two (02) municipal buildings	08 CCTV cameras installed at Mogwadi and Morebeng Traffic stations.	None	100%	None	Budget R180, 000 Expenditure R 151,900	
No	Priority area (IDP)	Project Name	Key performance indicator	Baseline	2016/17 annual target	Quarter 3 target	Actual Achievements	Reason for deviation	Progress (% to target)	Revised target	Budget Expenditure	
30	Administration	Renovation of Municipal Buildings/ Extension of buildings	Number of buildings renovated	New indicator	Three (3) buildings renovated	Preparation and Approval of Specification and advertisement	None	The vote was discontinued and the funds moved to R&M Building during adjustment	100%	None	Budget R Expenditure R	

Municipal Transformation and Organizational Development											
Outcome 9: Responsive, Accountable, Effective and Efficient Local Government System											
Outputs : Implement a differentiated approach to municipal financing, planning, and support											
Strategic objectives Ensure administrative support to municipal units through continuous institutional development and innovation.											
31	Administration	Construction of Parking Bays at Civic Centre and Old Building	Number of municipal parking bays constructed	New indicator	35 municipal parking bays constructed	Appointment of a service provider for construction of 20 parking bays	Service Provider appointed for construction of 20 parking bays. Project completed and handed over.	None	100%	None	Budget R200,000 (Aganang MDTG) R250,000 Expenditure R 449,705.00
32	Administration	Mobile Unit	Number of mobile office unit procured	New indicator	One (1) Mobile office unit	None	None	None	100%	None	Budget R1,800,000 Expenditure R1,397,436.90
33	Administration	Procurement of Office Furniture	Number of office furniture procured	New indicator	200 office furniture procured	Signing of SLA and delivery of furniture items.	SLA signed and 140 furniture items delivered.	none	100%	none	Budget R600,000 Expenditure R386,779.20
34	Information and Communication Technology	Annual Software License renewal	Renewal of annual software licenses	Microsoft, Symantec and backup exec, Venus, Payday and GIS licenses are in place	Renewal of annual software licenses	Appointment and renewal of Symantec, Backup exec and renewal of Venus software license.	Service provider has been appointed and Symantec and Backup Exec licenses have been delivered.	Venus license expires in June so it will be renewed in 4 <sup>th</sup> quarter as the BCX couldn't send the invoice for renewal in the 3 <sup>rd</sup> quarter.	90%	Venus license to be renewed in the 4 <sup>th</sup> quarter because it expires in June.	Budget R585,000 Expenditure R189,108

Municipal Transformation and Organizational Development											
Outcome 9: Responsive, Accountable, Effective and Efficient Local Government System											
Outputs : Implement a differentiated approach to municipal financing, planning, and support											
Strategic objectives Ensure administrative support to municipal units through continuous institutional development and innovation.											
Project	Priority	Project	Key	Baseline	2016/2017	Quarter 3	Actual	Reason for	Progress (% to	Revised target	Budget
35	Information and Communication Technology	Replacement of Obsolete ICT Equipment	Percentage (13) procurement of ICT Equipment	24 laptops, 27 desktops, 41 printer, 3 UPS in place	100% (13) procurement of ICT Equipment	Preparation of specification and advertisement .Appointment and procurement and delivery of 3 UPS	Specification and advertisement were prepared. Service provider has been appointed and 3 UPS have been delivered.	None	100%	None	Budget R750 000 (Aganang MDTG) R300 000  Expenditure R584,730.74
36	Human Resources Management	Installation of Fire detectors and alarm system	Installation of Fire detectors and alarm system	New Indicator	Installation of fire detectors and alarm system	Preparation of specifications and advertisement	None	The project was discontinued due to budget being moved to other projects.	0%	30 June 2017	Budget R200,000  Expenditure R0
37	Risk Management	Risk Management	Percentage of identified risks resolved within timeframe as specified in the risk register	54% of risks resolved (2 strategic risks and 15 operational risks resolved)	100% of risks resolved within the timeframe as specified in the register	100% of risks resolved within the timeframe as specified in the register	100% of risks resolved within the timeframe as specified in the register	None	100%	None	Nil

Key Performance Area (KPA) 6:		Municipal Transformation and Organizational Development								
Outcome 9:		Responsive, Accountable, Effective and Efficient Local Government System								
Outputs :		Implement a differentiated approach to municipal financing, planning, and support								
Strategic objectives		Ensure administrative support to municipal units through continuous institutional development and innovation.								
No.	area(IDP)	Name	performance indicator	annual target	target	achievements	deviation	target)	Expenditure	
<b>OFFICE OF THE SPEAKER</b>										
38	Council support	Councillor induction	Number of Councillor induction	One Councillor induction	1 councillor induction held	No target	None	0%	None	R1 220 000
39	Council support	ward committee induction	Number of Ward committee induction session held	Ward committee induction held in 2015/16	Ward committee induction session held	No target	None	0%	None	
40	Council support	Ward Committee Training	Number of ward committee members trained	03 x Ward Committee training conducted in the 2015/16 financial year	40 ward committee members trained	40 x ward committee members trained	None	0%	Council resolutions held in wards 5, 6&8 delayed due to Court applications.	R100,000

**DEPARTMENT: COMMUNITY SERVICES**

Spatial Rationale and Basic Service Delivery											
Responsive, Accountable, Effective and Efficient Local Government System											
Actions supportive of the human settlement outcome											
To promote orderly development through integrated spatial planning and land use management											
Project No.	Priority area (IDP)	Project Name	Key performance indicator	Baseline	2016/17 annual target	Quarter 3 target	Actual Achievements	Reason for deviation	Progress (% to target)	Revised target	Budget Expenditure
<b>ENVIRONMENTAL MANAGEMENT</b>											
41.	Environmental management	6m3 refuse containers	Number of bins procured and delivered	New indicator	15 6m3 bulk refuse containers procured	Appointed service provider to supply and delivery	Appointed service provider to supply and delivery	None	100%	None	R300,000
42.	Social amenities	Upgrading of Cemeteries	Mogwadi cemetery upgraded	New indicator	Mogwadi cemetery upgraded	Appointed service provider signed contracts and went on site as per project implementation plan (PIP)	Appointed service provider signed contracts and went on site as per project implementation plan (PIP)	None	80%	June 2017	R300,000
<b>BASIC SERVICE DELIVERY</b>											
43.	Social amenities	Renovation of tennis courts	Mogwadi tennis courts renovated	New indicator	Mogwadi tennis court renovated	Appointment of service provider and site handover	Project completed	None	100%	June 2017	R200,000
44	Risk Management	Risk management									Nil

DEPARTMENT: MUNICIPAL MANAGERS OFFICE

Key Performance Area (KPA) 5:		Good Governance and Public Participation									
Outcome 9:		Responsive, Accountable, Effective and Efficient Local Government System									
Outputs 5:		Deepen democracy through a refined ward committee model									
Strategic Objective		<ul style="list-style-type: none"> <li>Provide an accountable and transparent municipality through sustained public participation, coordination of administration and council committees</li> </ul>									
Project No.	Priority area (IDP)	Project Name	Key performance indicator	Baseline	2016/17 annual target	Quarter 3 target	Actual Achievements	Reason for deviation	Progress (% to target)	Revised target	Budget Expenditure
<b>MAYOR'S OFFICE</b>											
45	Special Focus	HIV/AIDS	Number of HIV/AIDS Forum held	4 HIV/AIDS Forums held	4 x Forums	1 x forum meeting	none		0%	4 <sup>th</sup> Quarter	Budget R120 000 Expenditure
46	Special Focus	HIV/AIDS	Number of HIV/AIDS events held	2 events held	3 x events to be held	No target	none		0%	4 <sup>th</sup> Quarter	
47	Special Focus	Youth	Number of youth forums meetings	New indicator	4x Council and events to be held	1 x youth council meeting	none		0%	4 <sup>th</sup> quarter	Budget R110 000 Expenditure



Good Governance and Public Participation											
Responsive, Accountable, Effective and Efficient Local Government System											
Deepen democracy through a refined ward committee model											
Strategic Objective											
<ul style="list-style-type: none"> <li>Provide an accountable and transparent municipality through sustained public participation, coordination of administration and council committees</li> </ul>											
Project No.	Priority area (IDP)	Project Name	Key performance indicator	Baseline	2016/17 annual target	Quarter 3 target	Actual Achievements	Reason for deviation	Progress (% to target)	Revised target	Budget Expenditure
			Number of events to be held	1 youth day event held	2 events held	No target	none		0%	4 <sup>th</sup> quarter	
48	Special Focus	Women and Children	Number of forum meetings	New indicator	4 x forum meetings and events	1 x women forum establishment 1 x Women's	none		0%	4 <sup>th</sup> quarter	R100 000
49	Special Focus	Women and Children	Number of Women and Children events held	3 events held	3 x events held	1 x Children forum meeting establishment day celebration	none		0%	4 <sup>th</sup> quarter	
50	Special Focus	Disability	Number of Disability forums meetings	New indicator	7 x Disability forum meeting	1 x Disability forum meeting	none		0%	4 <sup>th</sup> quarter	R80 000
51	Special Focus	Disability	Number of disability events held	New indicator	3 x disability awareness events	1 x disability awareness campaign	none		0%	4 <sup>th</sup> quarter	
52	Special Focus	Older Persons	4 x Older Persons forum meetings and	New indicator	7 x Older Persons forum meetings	1 x Older Persons forum meeting	none		0%	4 <sup>th</sup> quarter	R80 000

<b>Key Performance Area (KPA) 5:</b>											
<b>Outcome 9:</b>											
<b>Outputs 5:</b>											
<b>Strategic Objective</b>											
<ul style="list-style-type: none"> <li>Provide an accountable and transparent municipality through sustained public participation, coordination of administration and council committees</li> </ul>											
Project No.	Priority area (IDP)	Project Name	Key performance indicator	Baseline	2016/17 annual target	Quarter 3 target	Actual Achievements	Reason for deviation	Progress (% to target)	Revised target	Budget Expenditure
			3 events to be held		and 3 events						
53	Special Focus	Older persons	Number of disaster awareness campaign	1 disaster awareness campaign held	3 X Disaster awareness campaigns held	No target	none		0%	4 <sup>th</sup> quarter	Nil

<b>LEGAL SERVICES</b>											
No	Priority area	Project name	Key performance indicator	Baseline	2016/17 annual target	Quarter 3 target	Actual achievement	Reason for deviation	Progress % to target	Revised target	Budget Expenditure
54	Legal advisory services	Legal advisory services	Percentage of documented legal advisory services provided	Limited documentation on legal advisory services provided	100% of legal advises provided & documented	100% of legal advises provided & documented			%		Opex
55	Legal advisory services	Litigation management	Percentage of cases instituted and defended	100% of cases instituted and defended	100% of cases instituted and defended	100% of cases instituted and defended			%		Budget R943 800-00 Expenditure

56	Legal advisory services	Contracts	Percentage of contracts developed and drafted as per instruction	defended	defended	defended	100% of contracts developed and drafted as per instruction	100% of contracts developed and drafted as per instruction	100% of contracts developed and drafted as per instruction	Approval of By laws by Council	0%						Opex	R477 576-50
57	Legal advisory services	Review of by laws	Number of bylaws reviewed and gazzeted	100% of contracts developed and drafted as per instruction	100% of contracts developed and drafted as per instruction	Six (6) bylaws reviewed and gazzeted	100% of contracts developed and drafted as per instruction	100% of contracts developed and drafted as per instruction	100% of contracts developed and drafted as per instruction	Approval of By laws by Council	0%						Budget R800 000 (MDTG) Expenditure R877 19	

**COMMUNICATIONS**

No	Priority area	Project name	Key performance indicator	Baseline	2016/17 annual target	Quarter target	3	Actual achievement	Reason for deviation	Progress % to target	Revised target	Budget Expenditure
58	Communications	Printing and Publication	Number of diaries and calendars printed	New Indicator	300 diaries and 500 calendars printed	No target	No target	No target	None	None	None	Budget R 850 000.00 Expenditure R4 152.63
59	Communications	Printing and Publication	Number of Municipal Newsletters published	5000 newsletters published	10000 newsletters published	No target	No target	No target	None	None	None	

60		Events Management Equipment	Number of Equipment and material purchased	New Indicator	Procurement of podium and ten (10) municipal branding	No target	No target	No target	None	None	None	Budget R100 000 Expenditure R500
61	Communications	Events Management Equipment	Number of Advertising Trailers procured	New indicator	Advertising trailer procured	Appointment for service provider for purchase of camera	Specification developed, awaiting appointment of service provider	Delay in SCM processes	50%	Purchase to be finalised in 4 <sup>th</sup> quarter		Budget R100 000
62	Communications	Marketing, Publicity and Advertising	% of marketing, advertising requested on municipal activities on print and electronic media	New Indicator	% of requested marketing and advertising of municipal activities publicised	% of requested marketing and advertising of municipal activities publicised	100% of requested marketing and advertising for municipal activities publicised	None	100%	None		Budget R250 000 Expenditure R

<b>Key Performance Area (KPA) 5:</b>												
<b>Outcome 9:</b>												
<b>Outputs 5:</b>												
<b>Strategic Objective</b>												
Good Governance and Public Participation												
Responsive, Accountable, Effective and Efficient Local Government System												
Deepen democracy through a refined ward committee model												
<ul style="list-style-type: none"> <li>To protect the municipality from potential risk.</li> <li>To ensure reduction of fraud and corruption within the municipality</li> <li>To protect the municipal properties and employees against potential threats.</li> </ul>												
Project No.	Priority area (IDP)	Project Name	Key performance indicator	Baseline	2016/2017 annual target	Quarter target	3 Actual Achievements	Reason for deviation	Progress (% to target)	Revised target	Budget Expenditure	
<b>INTERNAL AUDIT</b>												
63	Internal Audit	Action plan	Percentage of audit queries addressed	68% of audit queries addressed	100% of Auditor General queries addressed	75% of Auditor General queries addressed	47% of Auditor General queries addressed	Slow implementation of issues raised by management	47%	4 <sup>th</sup> quarter	Nil	

Key Performance Area (KPA) 5: Good Governance and Public Participation														
Outcome 9: Responsive, Accountable, Effective and Efficient Local Government System														
Outputs 5: Deepen democracy through a refined ward committee model														
64	Internal Audit	Performance audits	Number of performance audit reports submitted to Council.	4	Performance audit report submitted to Council.	4	Performance audit report submitted to Council.	1 Performance Audit report submitted to Council.	1 Performance Audit report submitted to Council.	None	100%	None	None	Nil
65	Internal Audit	Audit Committee meeting	Number of Audit Committees coordinated	4	Audit Committee meetings coordinated	4	Audit Committee meetings coordinated	1 Audit Committee meeting coordinated	2 Audit Committee meetings coordinated	None	100%	None	None	Nil
<b>RISK MANAGEMENT</b>														
66	Risk Management	Risk register	Percentage of risks resolved within timeframe as specified in the risk register.	54%	54% of risk resolved.	100% of risks resolved within the timeframe as specified in the register	100% of risks resolved within the timeframe as specified in the register	100% of risks resolved within the timeframe as specified in the register	50% of risks resolved within the time frame as specified in the register.	Performance management system will be cascade to lower employer in 2017/18, performance agreements will be signed by employees with immediate supervisors.	50%	4th quarter	None	Nil
67	Risk Management	Risk Management Committee meeting	Number of Risk Management Committee meetings coordinated.	4	4 Risk Management Committee meetings coordinated.	4 Risk Management Committee meetings coordinated.	1 Risk management meeting coordinated.	1 Risk management meeting coordinated.	1 Risk management meeting coordinate	None	100%	None	None	Nil

Key Performance Area (KPA) 5: Good Governance and Public Participation										
Outcome 9: Responsive, Accountable, Effective and Efficient Local Government System										
Outputs 5: Deepen democracy through a refined ward committee model										
68	Risk management	Risk management	Number of Strategic Risk assessments reports compiled	One (1) Strategic Risk assessments reports compiled	No target for this quarter.	No target for this quarter.	None	None	None	Nil
69	Risk management	Risk management	Number of operational risk register compiled	One (1) operational risk register compiled	No target for this quarter.	No target for this quarter.	None	None	None	Nil
70	Risk management	Risk management	Number of risk management awareness campaigns conducted	Two (2) risk management awareness campaigns conducted	One (1) fraud awareness campaigns conducted for employees	No risk management awareness campaign conducted.	The Risk Officer resigned	0%	4 <sup>th</sup> Quarter	Nil

PERFORMANCE MANAGEMENT SYSTEM											
Project No.	Priority area (IDP)	Project Name	Key performance indicator	Baseline	2016/2017 annual target	Quarter target	Actual Achievements	Reason for deviation	Progress (% to target)	Revised target	Budget Expenditure
71	Performance Management	Assessment of Senior Manager	Number of Performance assessment conducted	2015/2016 performance	No Snr management performance	None	Not achieved	No response from Senior managers	0%	4 <sup>th</sup> quarter	Nil

**PERFORMANCE MANAGEMENT SYSTEM**

Project No.	Priority area (IDP)	Project Name	Key performance indicator	Baseline	2016/2017 annual target	Quarter 3 target	Actual Achievements	Reason for deviation	Progress (% to target)	Revised target	Budget Expenditure
		S.		assessment conducted	assessment done						
72	Performance Management	Annual performance report	Coordination of Annual Performance Report	1 Annual Performance report compiled	1 Annual Performance report compiled and submitted	No target	No target	None	%	None	Nil
73	Performance Management	Annual performance report	Number of SDBIP Quarterly Performance reports submitted to COghsta	Four (4) quarterly performance reports	Four (4) SDBIP Quarterly Performance reports	One (1) SDBIP Quarterly performance reports	One (1) SDBIP Quarterly performance reports compiled	None	100%	None	Nil
74	Risk Management	Percentage of identified risks resolved within timeframe as specified in the risk register	0% of risk resolved	100% of risks resolved within the timeframe as specified in the register	100% of risks resolved within the timeframe as specified in the register	100% of risks resolved within the timeframe as specified in the register	33% of risks resolved within the timeframe as specified in the register	Slow progress in mitigating risks by management	33%	4th Quarter	Nil

**DEPARTMENT: FINANCE**

**Municipal Financial Viability and Management**

**Key Performance Area (KPA) 4:** **Municipal Financial Viability and Management**

**Outcome 9:** **Responsive, Accountable, Effective and Efficient Local Government System**

**Outputs 1 & 7:**

- Implement a differentiated approach to municipal financing, planning and support
- Administrative and financial capability

**Strategic Objective**


- To ensure sound and stable financial management

Project No	Priority Area(IDP)	Project Name	Key Performance Indicator	Baseline	2016/17 Annual Target	Quarter Targets	3 Actual Achievements	Reason for deviation	Progress (% to target)	Revised target	Budget Expenditure
<b>BUDGET AND REPORTING</b>											
75	Financial management	Configuration of Chart of Accounts in line with SCSOA	Functional system compliant with MSCOA	New indicator	Approved functional financial reporting system	First trial parallel run	Not achieved	Still in the process of acquiring solar system that is in line with MSCOA			Budget R 1 447 000 Expenditure
76	Financial management	Infrastructure Asset Revaluation	Number of reports on assets revaluation compiled	One (1) Assets report	One (1) of 2015/16 reports on assets revaluation compiled	No Target	None	None			R 200 000.00
77	Financial management	Infrastructure Asset Revaluation	Specifications, advertisement and appointment of the contractor for 2016/17 reports on assets revaluation compiled	One (1) Specifications, advertisement and appointment of the contractor for 2015/16 reports on assets revaluation compiled	Specifications, advertisement and appointment of the contractor for 2016/17 reports on assets revaluation compiled	No Target	None	None			Budget R 772,079 Expenditure
78	Financial management	Asset management plan	Annual assets management plan compiled	New indicator	One (1) annual asset management plan compiled	Appointment of Service Provider	Project advertised and awaiting processing by Adjudication Committee	None	70%	4 <sup>th</sup> Quarter	Budget R900,000 Expenditure
79	Financial management	Enterprise Resource Management & Planning System (ERMP) (System)	Customised Functional integrated system	New indicator	Customised Functional integrated system	None	Not achieved	Still in the process of acquiring new Solar ERP system			Budget R 0




Municipal Financial Viability and Management											
Responsive, Accountable, Effective and Efficient Local Government System											
<ul style="list-style-type: none"> <li>Implement a differentiated approach to municipal financing, planning and support</li> <li>Administrative and financial capability</li> <li>To ensure sound and stable financial management</li> </ul>											
Project No	Project Priority Area (IDP)	Project Name	Key Performance Indicator	Baseline	2016/17 Annual Target	Quarter Targets	3 Actual Achievements	Reason for deviation	Progress (% to target)	Revised target	Budget Expenditure
80	Financial management	Data cleansing (MSCOA system improvement)	Number of data cleansing report compliant with MSCOA	New indicator	One (1) data cleansing report compliant with MSCOA	No Target		Transfer of budget to implementation of MSCOA			R 0
81	Financial management	Preparation and Compilation of Financial Statement	Number of 2015/16 AFS submitted	2014/15 AFS submitted	One (1) 2015/16 AFS submitted	No target	Achieved	None	100%		Budget R 750 000.00 Expenditure R670 000.00
82	Financial management	Maintenance of Valuation Roll	Updated general valuation and supplementary valuation roll compiled	Supplementary and general valuation roll	Maintenance and updating the general valuation roll	Maintenance of the valuation roll.	Supplementary valuation has been compiled which include additional properties received from Aganang.	None	100%	None	Budget R158,788.00 Expenditure
83	Financial management	Compilation of general evaluation roll	General valuation roll compiled	General valuation roll compiled	One (1) General valuation roll compiled	General valuation roll compiled and the preparation of implementation.	The valuation roll preparation process has been completed the municipality has issued 3	None	100%	None	Budget R1,450,000 Expenditure

Municipal Financial Viability and Management											
Responsive, Accountable, Effective and Efficient Local Government System											
Outcome 9:											
Outputs 1 & 7:											
Strategic Objective											
Project No	Priority Area (IDP)	Project Name	Key Performance Indicator	Baseline	2016/17 Annual Target	Quarter Targets	3 Actual Achievements	Reason for deviation	Progress (% to target)	Revised target	Budget Expenditure
84	Risk Management	Risk Management	Percentage of identified risks resolved within timeframe as specified in the risk register	80% of risk resolved ( 4 strategic risks resolved)	100% of risks resolved within the timeframe as specified in the register	100% of risks resolved within the timeframe as specified in the register	consecutive submission of objections to the rate payers 50% risks resolved		50%	4 <sup>th</sup> quarter	Nil

  
 MAKHLOUF  
 MUNICIPAL MANAGER

DATE

24/04/2017

  
 PAYA MWE  
 MAYOR

DATE

24/04/2017